MINISTRY OF BUDGET & ECONOMIC PLANNING
KEBBI STATE, NIGERIA

27th August, 2026

TO:
- The Chief of Staff, Government House
- The Deputy Governor's Office
- All Honourable Commissioners
- The Secretary to the State Government
- The Head of Service
- All Permanent Secretaries
- The Clerk, Kebbi State House of Assembly
- The Chief Registrar, Kebbi State Judiciary
- Heads of Boards, Commissions and Parastatals
- All Accounting Officers of Ministries, Departments and Agencies
- Directors of Finance and Supply
- Directors/Heads of Planning
- Civil Society Organizations (CSOs)

BUDGET CALL CIRCULAR: SUBMISSION OF 2027 RECURRENT AND CAPITAL BUDGET ESTIMATES

1.0 INTRODUCTION

The Kebbi State Government has commenced the preparation of the 2027 Annual Budget in line with the State's Medium-Term Expenditure Framework (MTEF), Fiscal Strategy Paper (FSP), Budget Policy Statement (BPS) and other applicable fiscal and budgetary frameworks.

The budget preparation process is intended to ensure that scarce public resources are allocated efficiently and strategically to programmes and projects that support the development priorities of the State.

Accordingly, all Ministries, Departments and Agencies (MDAs) are hereby requested to commence the preparation and submission of their 2027 Budget Estimates, covering both Recurrent and Capital Expenditure, in accordance with the guidelines contained in this Circular.

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2.0 OBJECTIVES OF THE 2027 BUDGET

The 2027 Budget shall be designed to:

i. Consolidate the achievements and priorities of the State Government;
ii. Promote sustainable economic growth and development;
iii. Improve internally generated revenue and strengthen fiscal sustainability;
iv. Enhance the delivery of quality education, healthcare, water and sanitation and other essential public services;
v. Strengthen agricultural development, food security and rural economic activities;
vi. Improve road infrastructure and other critical public infrastructure;
vii. Strengthen security and peace-building initiatives;
viii. Create employment and expand opportunities for youth and women;
ix. Improve the effectiveness, efficiency and accountability of public expenditure; and
x. Ensure that budgetary resources are linked to measurable outputs and outcomes.

3.0 POLICY AND FISCAL FRAMEWORK

MDAs shall ensure that their 2027 budget proposals are consistent with:
- The Kebbi State Development Plan and other approved State development policies;
- The 2027–2029 Medium-Term Expenditure Framework (MTEF);
- The Economic and Fiscal Update (EFU);
- The Fiscal Strategy Paper (FSP);
- The Budget Policy Statement (BPS);
- Approved sector strategies and Medium-Term Sector Strategies (MTSS), where applicable;
- Applicable laws, regulations and financial instructions; and
- The approved fiscal and expenditure ceilings communicated by the Ministry.

The 2026–2028 EFU/FSP/BPS serves as evidence of Kebbi State's established MTEF-based approach to budget preparation.

4.0 GENERAL BUDGET GUIDELINES

All MDAs shall:

a. Prepare realistic and achievable budget proposals based on clearly identified needs;
b. Prioritize ongoing and high-impact projects before proposing new projects;
c. Avoid duplication of programmes and projects across MDAs;
d. Ensure that proposed expenditure is directly linked to the mandate and functions of the MDA;
e. Provide clear outputs, outcomes and performance indicators for major programmes and projects;
f. Ensure that all capital projects are properly identified, costed and prioritized;
g. Provide adequate provisions for the completion of ongoing projects;
h. Ensure that proposed projects have appropriate LGAs locations and beneficiaries clearly identified;
i. Avoid the inclusion of projects that cannot reasonably be implemented within the budget year; and
j. Ensure that all estimates are submitted through the prescribed budget templates and electronic budget system.

5.0 RECURRENT EXPENDITURE

MDAs shall prepare recurrent expenditure estimates under the appropriate economic classifications.

Particular attention shall be given to:

- Personnel costs;
- Overhead costs;
- Statutory and essential operating obligations;
- Maintenance of existing infrastructure and equipment;
- Utilities;
- Training and capacity development; and
- Other approved recurrent commitments.

MDAs shall ensure that recurrent proposals are based on actual requirements and realistic implementation capacity.

6.0 CAPITAL EXPENDITURE

Capital budget proposals shall be prioritized according to the following principles:

1. Completion of ongoing projects;
2. Projects with high economic and social returns;
3. Projects supporting the State's priority sectors;
4. Projects with readily available counterpart funding;
5. Projects with clear implementation plans; and
6. Projects that can realistically be implemented within the 2027 fiscal year.

Each capital project proposal shall include, where applicable:

- Project title;
- Project location;
- Justification; (Bill of Quantities, Invoices and other supporting documents to back up expenditure amount)
- Total project cost;
- Amount already expended;
- Balance to complete;
- Proposed 2027 allocation;
- Implementation period;
- Expected outputs;
- Expected beneficiaries; and
- Measurable performance indicators.

7.0 PERSONNEL EXPENDITURE

MDAs shall ensure that personnel estimates are based on approved staff structures, current payroll information and authorised personnel changes.

No provision shall be made for unauthorised recruitment, promotion, allowances or other personnel obligations.

8.0 INTERNALLY GENERATED REVENUE

Revenue-generating MDAs shall provide realistic estimates of their Internally Generated Revenue (IGR) for 2027.

Each MDA shall identify:

- Major revenue sources;
- 2025 actual revenue;
- 2026 budget;
- 2026 revised/expected outturn;
- 2027 revenue target; and
- Measures for improving revenue collection.

Revenue proposals shall be supported by clear strategies for improving collection and reducing leakages.

9.0 DEVELOPMENT PARTNER AND DONOR-FUNDED PROGRAMMES

All MDAs implementing programmes supported by Development Partners shall disclose such interventions in their budget submissions.

Details shall include:

- Name of Development Partner;
- Programme/project title;
- Source of funding;
- Total commitment;
- 2027 expected receipts/expenditure;
- Counterpart funding requirements; and
- Expected outputs and outcomes.

10.0 NEW PROJECTS

No new major project shall be proposed without adequate justification, feasibility information, cost estimates and evidence of alignment with the State's development priorities.

Priority shall be given to projects that have significant impact on citizens and contribute directly to the achievement of Government's development objectives.

11.0 BUDGET PERFORMANCE AND ACCOUNTABILITY

MDAs shall review their 2025 actual performance and 2026 implementation performance before preparing their 2027 estimates.

The review should identify:

- Budget performance;
- Revenue performance;
- Expenditure performance;
- Implementation challenges;
- Reasons for significant variances;
- Achievements against approved targets; and
- Corrective measures required in 2027.

This requirement is consistent with the Ministry's responsibility for reviewing the recurrent, capital and revenue performance of MDAs.

12.0 PERFORMANCE-BASED BUDGETING

All MDAs shall ensure that proposed programmes and projects are linked to measurable results.

Each major programme shall, as appropriate, indicate:

Inputs → Activities → Outputs → Outcomes → Impact

Performance indicators shall be specific, measurable, achievable, relevant and time-bound.

13.0 GENDER, SOCIAL INCLUSION, CLIMATE AND SDGs

MDAs shall identify programmes and projects that contribute to:

- Gender equality and women's empowerment;
- Youth development;
- Social inclusion;
- Climate resilience and environmental sustainability;
- Poverty reduction; and
- Relevant Sustainable Development Goals (SDGs).

Where applicable, such interventions should be clearly identified in the budget submission.

14.0 EXPENDITURE CEILINGS

Each MDA shall prepare its budget estimates strictly within the 2027 expenditure ceiling communicated by the Ministry of Budget and Economic Planning.

Proposals exceeding the approved ceiling shall not be accepted unless specifically authorised by Government.

The indicative ceilings shall be communicated through the relevant sector/MDA budget envelope and shall constitute the maximum planning limit for the 2027 budget submission.

15.0 BUDGET SUBMISSION REQUIREMENTS

Each MDA shall submit:

1. 2027 Recurrent Expenditure Estimates;
2. 2027 Capital Expenditure Estimates;
3. 2027 Revenue Estimates, where applicable;
4. List of ongoing projects;
5. List and justification of proposed new projects;
6. 2025 actual budget performance;
7. 2026 budget and projected outturn;
8. 2027–2029 expenditure projections;
9. Programme and project performance indicators;
10. Details of Development Partner-funded programmes;
11. Counterpart funding requirements; and
12. Any other information required by the Ministry.

16.0 SUBMISSION DEADLINE

All MDAs are required to submit their completed 2027 Budget Estimates not later than 28th September, 2026.

Submissions shall be made to the Ministry of Budget and Economic Planning through the prescribed electronic and hard-copy formats.

Late submissions may not be considered in the preparation of the Draft 2027 Budget.

17.0 RESPONSIBILITY OF ACCOUNTING OFFICERS

All Accounting Officers are personally responsible for ensuring that:

- Their MDA's estimates are accurate and realistic;
- All proposed expenditures comply with approved guidelines;
- Estimates are within the approved ceiling;
- Proposed projects are properly prioritised;
- Required supporting information is provided; and
- The submission is made within the stipulated deadline.

18.0 BUDGET DEFENCE

All MDAs shall be prepared to defend their submitted estimates before the budget team of the Ministry.

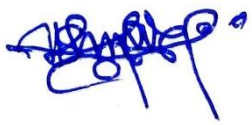
During budget defence, MDAs may be required to provide additional information and justify significant variations from previous budget allocations and performance.

19.0 COMPLIANCE

The cooperation and strict compliance of all MDAs are required to ensure the timely and successful preparation of the 2027 Budget of Kebbi State.

All Permanent Secretaries, Heads of Agencies and Directors of Finance and Planning are therefore directed to ensure that the contents of this Circular are brought to the attention of all relevant officers within their respective MDAs.

Please accept the assurances of the Honourable Commissioner highest regards.



Usman Abubakar Kwaifa
Director Budget
For: Honourable Commissioner

Kebbi State Personnel (Salaries, Allowances and Social Contributions) Expenditure			
No.	**Sector**	**% 2027**	**2027 Allocation**
1	Governor's Office	1.56%	1,024,955,027
2	Office of the Secretary to the State Government	1.95%	1,281,729,403
3	State Assembly	1.77%	1,166,873,007
4	Ministry of Information and Culture	1.11%	731,126,322
5	Office of the Head of State Civil Service	1.07%	703,547,352
6	Ministry of Special Duties	0.02%	16,295,967
7	Office of the State Auditor General	0.37%	242,809,179
8	Civil Service Commission (CSC)	0.09%	58,420,059
9	Kebbi State Independent Electoral Commission	0.11%	73,166,394
10	Local Government Service Commission	0.09%	60,676,927
11	Ministry of Agriculture and Food Security	1.96%	1,290,754,368
12	Ministry of Livestock Development and Fisheries	2.84%	1,870,188,271
13	Ministry of Finance	18.84%	12,404,704,566
14	Ministry of Commerce and Industry	0.77%	510,126,273
15	Ministry of Works	3.34%	2,199,382,398
16	Ministry of Budget & Economic Planning	0.22%	143,267,527
17	Fiscal Responsibility Commission	0.05%	32,233,750
18	Ministry of Water Resources	0.82%	542,746,557
19	Ministry of Lands and Housing	0.48%	314,626,605
20	Judiciary	4.09%	2,691,264,101
21	Ministry of Justice	0.27%	176,667,126
22	Ministry of Youths & Sports	0.21%	138,296,310
23	Ministry of Women Affairs	0.24%	159,894,297
24	Ministry for Basic and Secondary Education	19.88%	13,086,167,446
25	Ministry for Higher Education	11.76%	7,744,878,256
26	Ministry of Health	23.74%	15,629,513,672
27	Ministry of Environment	0.58%	382,822,209
28	Ministry of Local Government and Chieftaincy Affairs	0.18%	120,427,814
29	Ministry of Solid Minerals Development and Mining	0.00%	0
30	Ministry of Physical Planning and Urban Development	0.59%	389,080,672
31	Ministry of Rural and Community Development	0.06%	39,545,144
32	Ministry of Humanitarian Affairs and Empowerment	0.00%	0
33	Ministry of Innovation and Digital Economy	0.00%	0
34	Ministry of Home affairs and Internal security	0.10%	67,160,337
35	Ministry for Religious affairs	0.02%	14,961,319
36	Ministry of Establishment, Training and Pension	0.67%	438,479,896
37	Ministry of Transport and Renewable Energy	0.14%	89,868,654
	Total	**100.00%**	**65,836,657,205**

Kebbi State Overhead Expenditure by Sector			
No.	**Sector**	**% 2027**	**2027 Allocation**
1	Governor's Office	19.55%	17,427,650,675
2	Office of the Secretary to the State Government	16.23%	14,472,706,336
3	State Assembly	10.95%	9,758,977,229
4	Ministry of Information and Culture	0.58%	515,599,282
5	Office of the Head of State Civil Service	0.68%	602,165,819
6	Ministry of Special Duties	0.88%	781,532,700
7	Office of the State Auditor General	0.33%	293,357,387
8	Civil Service Commission (CSC)	0.12%	105,456,422
9	Kebbi State Independent Electoral Commission	0.04%	33,656,754
10	Local Government Service Commission	0.06%	55,860,328
11	Ministry of Agriculture and Food Security	0.52%	464,818,608
12	Ministry of Livestock Development and Fisheries	0.37%	328,275,437
13	Ministry of Finance	6.35%	5,659,101,885
14	Ministry of Commerce and Industry	0.98%	876,912,479
15	Ministry of Works	1.93%	1,722,478,779
16	Ministry of Budget & Economic Planning	2.56%	2,283,374,802
17	Fiscal Responsibility Commission	0.02%	14,936,017
18	Ministry of Water Resources	1.62%	1,441,232,419
19	Ministry of Lands and Housing	0.15%	136,923,757
20	Judiciary	2.65%	2,366,067,679
21	Ministry of Justice	8.45%	7,529,412,343
22	Ministry of Youths & Sports	0.94%	840,693,888
23	Ministry of Women Affairs	1.40%	1,243,823,263
24	Ministry for Basic and Secondary Education	8.85%	7,893,930,979
25	Ministry for Higher Education	2.70%	2,409,501,436
26	Ministry of Health	3.89%	3,467,684,601
27	Ministry of Environment	0.20%	179,763,580
28	Ministry of Local Government and Chieftaincy Affairs	0.19%	168,692,113
29	Ministry of Solid Minerals Development and Mining	0.32%	288,448,515
30	Ministry of Physical Planning and Urban Development	1.43%	1,273,723,388
31	Ministry of Rural and Community Development	0.10%	89,976,328
32	Ministry of Humanitarian Affairs and Empowerment	2.16%	1,921,928,194
33	Ministry of Innovation and Digital Economy	0.38%	336,187,560
34	Ministry of Home affairs and Internal security	0.28%	247,303,474
35	Ministry for Religious affairs	1.00%	887,456,669
36	Ministry of Establishment, Training and Pension	0.66%	587,709,058
37	Ministry of Transport and Renewable Energy	0.50%	441,418,314
	Total	**100.00%**	**89,148,738,493**

Kebbi State Capital Expenditure by Sector		Total Capital Envelope	
No.	**Sector**	**% 2027**	**2027 Allocation**
1	Governor's Office	0.0%	0
2	Office of the Secretary to the State Government	5.7%	30,062,681,866
3	State Assembly	0.3%	1,486,169,943
4	Ministry of Information and Culture	0.2%	1,046,985,232
5	Office of the Head of State Civil Service	0.9%	4,859,742,433
6	Ministry of Special Duties	0.7%	3,563,752,940
7	Office of the State Auditor General	0.0%	182,730,407
8	Civil Service Commission (CSC)	0.0%	66,057,812
9	Kebbi State Independent Electoral Commission	0.0%	0
10	Local Government Service Commission	0.0%	0
11	Ministry of Agriculture	27.0%	141,874,961,079
12	Ministry of Animal Health Husbandry and Fisheries	1.8%	9,436,374,326
13	Ministry of Finance	1.0%	5,311,891,723
14	Ministry of Commerce and Industry	0.4%	2,234,146,674
15	Ministry of Works	10.4%	54,502,310,090
16	Ministry of Budget & Economic Planning	3.2%	16,737,162,820
17	Fiscal Responsibility Commission	0.0%	0
18	Ministry of Water Resources	9.1%	48,094,526,659
19	Ministry of Lands and Housing	3.6%	18,958,614,816
20	Judiciary	0.6%	3,014,515,411
21	Ministry of Justice	0.7%	3,664,383,587
22	Ministry of Youths & Sports	0.7%	3,692,961,373
23	Ministry of Women Affairs and Social Development	2.4%	12,479,118,703
24	Ministry for Basic and Secondary Education	7.2%	37,685,135,685
25	Ministry for Higher Education	2.8%	14,511,628,428
26	Ministry of Health	7.6%	39,941,878,648
27	Ministry of Environment	7.3%	38,400,018,289
28	Ministry of Local Government and Chieftaincy Affairs	0.0%	214,926,837
29	Ministry of solid Minerals Development and Mining	0.2%	955,920,525
30	Ministry of Physical planning and Urban Development	1.2%	6,213,543,777
31	Ministry of rural and Community Development	2.1%	11,279,852,863
32	Ministry of Humanitarian Affairs and Empowerment	0.6%	3,394,822,619
33	Ministry of Innovation and Digital Economy	0.3%	1,615,417,350
34	Ministry of Home affairs and Internal security	0.9%	4,884,764,992
35	Ministry for Religious affairs	0.4%	2,180,757,736
36	Ministry of Establishment, Training and Pension	0.2%	916,719,436
37	Ministry of Transport and Renewable Energy	0.6%	2,961,513,277
	Total	**100.00%**	**526,425,988,357**

TIME TABLE FOR BILATERAL DISCUSSION WITH MINISTRIES/DEPARTMENT AND PARASTATALS ON THE 2027 REVENUE AND EXPENDITURE BUDGET ESTIMATES

DATE	MINISTRIES / DEPARTMENTS / PARASTATALS	TIME
MONDAY 12TH OCTOBER, 2026	• MINISTRY OF JUSTICE • HIGH COURT OF JUSTICE • SHARIAH COURT OF JUSTICE • JUDICIAL SERVICE COMMISSION • LAW REFORM COMMISSION	**10:00AM – 05:00PM**
TUESDAY 13TH OCTOBER, 2026	• MINISTRY OF HIGH EDUCATION • ABDULLAHI FODIYO UNIVERSITY OF SCIENCE AND TECHNOLOGY ALIERO (AFUSTA) • STATE POLYTECHNIC (DAKINGARI) • ADAMU AUGIE COLLEGE OF EDUCATION (ARGUNGU) • COLLEGE OF HEALTH SCIENCE AND TECHNOLOGY (JEGA) • COLLEGE OF NURSING AND MIDWIFERY (B/KEBBI) • KAURAN GWANDU COLLEGE OF NURSING AND MIDWIFERY (AMBURSA) • COLLEGE OF BASIC AND LEGAL STUDIES (YAURI) • SCHOLARSHIP BOARD	**10:00AM – 05:00PM**
WEDNESDAY 14TH OCTOBER, 2026	• MINISTRY FOR BASIC & SECONDARY EDUCATION • STATE LIBRARY BOARD • AGENCY FOR ADULT AND NON-FORMAL EDUCATION • ARABIC AND ISLAMIC BOARD • SSMB • ABDULLAHI FODIO ISLAMIC CENTRE • AGILE PROGRAMME • SCHOOL FOR HANDICAP • SUBEB	**10:00AM – 05:00PM**
THURSDAY 15TH OCTOBER, 2026	• MINISTRY OF LANDS & HOUSING • OFFICE OF THE SURVEYOR GENERAL • KEBBI GEOGRAPHICAL INFORMATION SYSTEM (KEBGIS) • HOUSING CORPORATION • BIRNIN KEBBI CENTRAL MARKET	**10:00AM – 02:00PM**
	• MINISTRY OF PHYSICAL PLANNING AND URBAN DEVELOPMENT • KEBBI URBAN DEVELOPMENT AUTHORITY (KUDA)	**02:30PM – 05:00PM**
FRIDAY 16TH OCTOBER, 2026	• MINISTRY OF AGRICULTURE • KARDA • KASCOM • RARA . SRFA • SAPZ • IFAD • RAMP • FADAMA III	**10:00AM – 05:00PM**
MONDAY 19TH OCTOBER, 2026	• MIN OF HEALTH . KEBBI STATE UNIVERSITY TEACHING HOSPITAL • SIR YAHAYA MEMORIAL HOSPITAL • PRIMARY HEALTHCARE DEVELOPMENT AGENCY . KECHEMA • DRUG AND MEDICAL CONSUMABLES AGENCY • HOSPITAL MANAGEMENT/GENERAL HOSPITALS • SACA	**10:00AM – 05:00PM**

DATE	MINISTRIES / DEPARTMENTS / PARASTATALS	TIME
TUESDAY 20TH OCTOBER, 2026	• MIN OF WATER RESOURCES • WATER BOARD • RUWATSAN	**10:00AM – 02:00PM**
	• MINISTRY OF RURAL AND COMMUNITY DEVELOPMENT • REB	**02:30PM – 05:00PM**
WEDNESDAY 21ST OCTOBER, 2026	• MIN OF WORKS • MINISTRY OF TRANSPORT AND RENEWABLE ENERGY • SIR, AHMADU BELLO INTERNATIONAL AIRPORT	**10:00AM – 02:00PM** **02:30PM – 05:00PM**
THURSDAY 22ND OCTOBER, 2026	• MINISTRY OF HOME AFFAIRS AND INTERNAL SECURITY • FIRE SERVICE	**10:00AM – 02:00PM**
	• MINISTRY OF SOLID MINERALS DEVELOPMENT AND MINING • KEBBI STATE CONTRIBUTORY PENSION BOARD	**02:30PM – 05:00PM**
FRIDAY 23RD OCTOBER, 2026	• MIN OF COMMERCE & INDUSTRY • HOTELS AND TOURISM BOARD • KEBBI INVESTMENT COMPANY	**10:00AM – 01:00PM**
	• MINISTRY OF ESTABLISHMENT & PENSION	**02:30PM – 05:00PM**
MONDAY 26TH OCTOBER, 2026	• MIN OF WOMEN AFFAIRS • NIGERIAN FOR WOMEN PROJECT	**10:00AM – 02:00PM**
	• MINISTRY OF HUMANITARIAN AFFAIRS AND EMPOWERMENT • SOCIAL SECURITY WELFARE FUND (SSWF) • MINISTRY OF RELIGIOUS AFFAIRS • PREACHING BOARD	**02:30PM – 05:00PM**
TUESDAY 27TH OCTOBER, 2026	• OFFICE OF THE AUDITOR GENERAL • OFFICE OF THE LOCAL GOVERNMENT AUDITOR GENERAL	**10:00AM – 02:00PM**
	• MINISTRY OF FINANCE • OFFICE OF THE ACCOUNTANT GENERAL • DEBT MANAGEMENT OFFICE • BOARD OF INTERNAL REVENUE • PROJECT FINANCIAL MANAGEMENT UNIT	**02:30PM – 05:00PM**
WEDNESDAY 28TH OCTOBER, 2026	• OFFICE OF THE EXECUTIVE GOVERNOR • DEPUTY GOVERNORS OFFICE • DIRECTORATE OF PROTOCOL AFFAIRS • DUE PROCESS	**10:00AM – 02:00PM**
	• MINISTRY FOR SPECIAL DUTIES • PEOPLE WITH DISABILITY COMMISSION . MIN OF YOUTH & SPORT DEVELOPMENT	**02:30PM – 05:00PM**
THURSDAY 29TH OCTOBER, 2026	• CABINET AFFAIRS & LIAISON OFFICES ABUJA, KADUNA, SOKOTO, LAGOS • SPECIAL SERVICES DEPARTMENT • PILGRIMS WELFARE AGENCY • SEMA • STATE INDEPENDENCE ELECTORAL COMMISSION	**10:00AM – 02:00PM**
	• OFFICE OF THE HEAD OF SERVICE	**02:30PM – 05:00PM**
FRIDAY 30TH OCTOBER, 2026	• MINISTRY OF LIVESTOCK DEVELOPMENT & FISHERIES • L- PRESS PROJECT	**10:00AM – 01:00PM**
	• MINISTRY OF ENVIRONMENT • ACReSAL • FORESTRY II PROJECT • KESEPA	**02:30PM – 05:00PM**

DATE	MINISTRIES / DEPARTMENTS / PARASTATALS	TIME
MONDAY **2ND NOVEMBER, 2026**	• MINISTRY OF INFORMATION & CULTURE • KEBBI BROADCASTING CORPORATION • KEBBI TELEVISION SERVICES • HISTORY BUREAU • MINISTRY OF INNOVATION AND DIGITAL ECONOMY	**10:00AM – 02:00PM** **02:30PM – 05:00PM**
TUESDAY **3RD NOVEMBER, 2026**	• MINISTRY FOR LOCAL GOVERNMENT & CHIEFTAINCY AFFAIRS • LOCAL GOVERNMENT STAFF PENSION BOARD • PRIMARY STAFF PENSION BOARD • KEBBI STATE COUNCIL OF CHIEFS	**10:00AM – 02:00PM**
	• HOUSE OF ASSEMBLY • HOUSE OF ASSEMBLY SERVICE COMMISSION • CIVIL SERVICE COMMISSION • LOCAL GOVERNMENT SERVICE COMMISSION	**20:30PM – 05:00PM**
WEDNESDAY **4TH NOVEMBER, 2026**	• MIN OF BUDGET AND ECONOMIC PLANNING • FISCAL RESPONSIBILITY COMMISSION • BUREAU OF STATISTICS • KBCARES • SDG'S • CSDP • SABER • HOPE-GOV • SOCU • KIPA	**10:00AM – 05:00PM**
THURSDAY **5TH NOVEMBER, 2026**	ANY LEFT OVERS	**10:00AM – 05:00PM**